

# ENPI Horizon 2020 Capacity Building/ Mediterranean Environment Programme (H2020 CB/MEP)

## Lessons learned

Prof. Michael Scoullou, Team Leader  
*4th Meeting of the H2020 Capacity Building Sub Group*  
*Brussels, 19 November 2013*



## H2020 CB/MEP: Statistics

- CB activities: 104 (to date)
- Trainees: 2500
- Stakeholders reached:
  - 45% from Ministries and public agencies, 13% from private sector, 11% from NGOs, 31% from municipalities, Academia, utilities, institutions socioeconomic stakeholders (chambers, labour unions, etc.), international organizations and programmes, MPs, judges, etc.
- Trainers, experts, lecturers: 350
- H2020 Hot Spots Inventory for Western Balkans & Turkey (WeB&THSiS)
- Concrete impacts visible in institutional strengthening in countries

All the above in a region and a period of extraordinary turbulence

## H2020 CB/MEP: What lessons could be learned?

- Design
- Structure
- Operation
- Impacts

## H2020 CB/MEP: Design

- Lessons from SMAP
- Horizon 2020 as a political process (Ministers of the Environment 2006; reaffirmed by Heads of States and Governments in 2008 with the launching of the UfM)
- H2020 Steering Group and CB Sub Group enabled the development of the concept through wide consultation with countries, stakeholders, etc.
- The call of the CB/MEP took into account all of the above
- A strong consortium was selected which included a balanced representation of 11 partners (Team Leader: UoA) with abilities and mechanisms, clear rules and tasks

## Consortium members

	<b>Name(s) of legal entity or entities making this application</b>	<b>Status of the partners</b>
<b>Leader</b>	National and Kapodistrian University of Athens ( <i>NKUA</i> )	<b>Academic, Greece</b>
<b>Member 1</b>	Mediterranean Action Plan of the United Nations Environment Programme and its Regional Activity Centres and Programmes ( <i>UNEP/MAP and its RACs</i> )	<b>Regional, UN</b>
<b>Member 2</b>	National Waste Management Agency ( <i>ANGed</i> )/ Regional Solid Waste Exchange of Information and Expertise Network in Mashreq and Maghreb Countries ( <i>SWEEPNet</i> )	<b>National Government Agency and Regional, Tunisia</b>
<b>Member 3</b>	Umweltbundesamt GmbH – Austrian Environment Agency ( <i>AEA</i> )	<b>Government Agency, Austria</b>
<b>Member 4</b>	Lebanese Ministry of Energy and Water - the General Directorate of Hydraulic and Electrical Resources ( <i>LMOEW</i> )	<b>Ministry, Lebanon</b>
<b>Member 5</b>	Hellenic Ministry for Environment, Physical Planning and Public Works ( <i>HMOEPPPW</i> ) now Ministry for Environment, Energy and Climate Change	<b>Ministry, Greece</b>
<b>Member 6</b>	UNESCO-IHE Institute for Water Education ( <i>UNESCO-IHE</i> )	<b>International, UN</b>
<b>Member 7</b>	The Mediterranean Information Office for Environment, Culture and Sustainable Development ( <i>MIO-ECSDE</i> )	<b>Regional NGO, Greece</b>
<b>Member 8</b>	The Arab Network for Environment and Development ( <i>RAED</i> )	<b>Regional NGO, Egypt</b>
<b>Member 9</b>	WWF Mediterranean Programme Office ( <i>WWF MedPO</i> )	<b>Regional NGO, Italy</b>
<b>Member 10</b>	The Association of Cities and Regions for Recycling and Sustainable Resource Management ( <i>ACR+</i> )	<b>Regional Association, Belgium</b>
<b>Member 11</b>	Arab Countries Water Utilities Association ( <i>ACWUA</i> )	<b>Regional Association, Jordan</b>

# H2020 CB/MEP: Design

- Inception phase:
  - **Thorough consultation** with countries, target groups of stakeholders, projects, etc. based on interviews, public meetings and written comments
  - Full **transparency** in the selection of the topics based on in-depth analysis of needs – ENTIRELY DEMAND DRIVEN
  - Discussion and **confirmation** by the countries individually, at CB Sub Group Meeting (Brussels 2010)
- Confirmation at the Steering Group Meeting in Amman (2011).
- Re-confirmation of evolved work programme in the Steering Group Meeting in Barcelona (2012)

## H2020 CB/MEP: Operation

- High **relevance** because of the design (over time this was enhanced)
- High **quality** because of the high caliber of the partners of the consortium: mobilisation of 350 experts to date, including national expertise (strengthening in turn the **relevance**) (over time this was enhanced)
- **Robustness** attributed to the fact that the project is recognized as a UfM “flagship” regional programme with EU support important for the Neighborhood and with high **ownership** by the countries (administrations, stakeholders, etc. and not just by the governments)
- **Cost effectiveness** maximized to a level of 930 EUR per trainee

# H2020 CB/MEP: Operation

- **Shared work programme** with frequent exchanges with Focal Points for fine tunings and appropriate implementation
- **Timeliness**: calls sent out as early as possible
- **Trainees selection process** set the framework
  - Clear selection criteria (relevance, experience, potential and language) to be followed by the countries
  - Assessment by the project secretariat on the basis of the application, CV
  - Additionally proposed trainees from other projects, EU Delegations, consortium members, etc.
- **Fine-tuning** of the training module on the basis of the synthesis of each group of trainees
- **Visibility** is appropriate for the nature of the project avoiding advertisement-like messages



# H2020 CB/MEP: Impacts

**Assessment of impacts** has some methodological limits

- **Direct impact assessment** is feasible based on:
  - Statistics
  - Degree of satisfaction based on evaluation questionnaire at the end of the training
  - Assessment by the trainers
  - Improvements in legislation, institutions and governance as reported by the countries and the stakeholders
- **Medium and long-term impact assessment** could be based on the **analysis of the “legacy”**
  - Assessment of the critical mass of trainees, the “H2020 family” and their distribution in sectors and countries
  - Volume and quality of the training material for the future (modules, e-learning, etc.)

## H2020 CB/MEP: Capitalizing on the “legacy”

The number of trained persons is not yet enough for obtaining the objective of depollution of the Mediterranean by the year 2020

Therefore, further CB activities are needed with:

- ensured continuation (including the Western Balkans and Turkey) without losing the existing momentum
- higher percentage of nominees from other sources
- differentiated trainings for specific target groups, for example decision makers, or on specific local issues/areas
- knowledge deepening trainings for selected trainees
- study visits with longer duration
- short exchanges/internships among administrations, etc.
- facilitated e-learning with examination through ‘theses’
- Further input/synergy from relevant science and technology programmes

# Horizon 2020

TO DE-POLLUTE THE MEDITERRANEAN BY THE YEAR 2020

**THANK YOU!**

